

Five Year Report

May 1, 2012



**Contact the Office to
End Homelessness**

[www.headinghomeminnesota.org/
hennepin](http://www.headinghomeminnesota.org/hennepin)

Cathy ten Broeke

Director of the Office to
End Homelessness

cathy.ten.broeke@co.hennepin.mn.us

Matthew Ayres

matthew.ayres@co.hennepin.mn.us

Lisa Thornquist

lisa.thornquist@co.hennepin.mn.us

Danita Banks

danita.banks@co.hennepin.mn.us

*Photos courtesy of Corporation for Supportive
Housing and St. Stephens Street Outreach*



Letter from the Director

Five years ago this community came together around the vision that all people in Hennepin County will have access to safe, decent, and affordable housing and the supports they need to sustain that housing. That remains our vision, and we have not wavered in our belief that this can be done.

People not directly involved with this community initiative often remark that they can't understand our optimism in these times of reduced budgets, increasingly partisan politics, high levels of unemployment, and high numbers of foreclosures. It is true, 2011 was a tough year – especially when you add severe tornado damage in North Minneapolis, a state government shutdown, and one of the lowest apartment vacancy rates – an alarming 2.1 percent – in a decade.

Despite these immense challenges, hundreds of people working to end homelessness every day in our community did not stop. They worked harder. They worked smarter. And, in ways large and small, they were remarkably successful.

Here are just a few highlights from 2007-2011:

- **Thousands of households have received homeless prevention assistance** including over 200 households impacted by the North Minneapolis tornado in 2011.
- **Over 2400 new housing opportunities have been created** for households with incomes at or below 30% of the area median income.

- **More than 350 people living on the streets were moved to housing**, thanks to the Street Outreach and Housing team launched by Heading Home Hennepin and run by St. Stephen's Human Services. The average length of homelessness among this group: eight years.
- Our latest street count revealed a **40 percent reduction in the number of people sleeping outside** since 2010.
- Homelessness for dozens of chronic livability offenders in downtown Minneapolis was ended and **chronic re-offenses were reduced by 78 percent** thanks to a national award winning collaboration between outreach and housing teams, the Downtown Improvement District, the Minneapolis Police Department, county probation officers, and the city and county attorneys' offices.
- **More than 150 people with disabilities who slept in overcrowded, downtown shelters now having housing**, thanks to a partnership created between the Downtown Business Council and the Downtown Congregations to End Homelessness. Eighty-seven percent of these individuals have stayed in their housing for at least one year.
- Minneapolis' downtown business community, in their strategic plan Downtown 2025, set a new goal – **to be the first major U.S. city to end street homelessness**.

- **Hennepin reduced the number of homeless veterans by 33 percent** compared to 12 percent nationally, thanks to a partnership with the Veteran's Affairs Medical Center, Minneapolis Public Housing Authority, Hennepin County's Veterans' Services Office, and many non-profit partners.
- In 2011 alone, a collaboration of service providers and community volunteers assisted **over 3,000 people experiencing homelessness** with medical care, legal assistance, employment, housing, state IDs, birth certificates, and more at two Project Homeless Connect events. PHC brings together over 400 service providers and over 1,000 community volunteers. Many of our volunteers came from downtown businesses, such as Target, Wells Fargo, Faegre Baker Daniels, Ameriprise, Thrivent, Thompson Reuters, and US Bank, as well as faith communities and neighborhoods throughout our community.
- Based on the success of Project Homeless Connect, **two one-stop Opportunity Centers were launched in 2011**, one run by YouthLink for youth, the other by Catholic Charities for adults. The centers co-locate existing service providers from many partner agencies. Working collaboratively, they have been able to have a much more dramatic impact on people's lives, increasing access and effectiveness of services delivered. The stories are inspiring – 60 youth who had dropped out of school re-enrolled, 168 youth connected to housing, 67 homeless adults connected to employment, and 163 homeless adults connected to housing.

There is much work left to be done. Our priorities for 2012 include:

- Ending homelessness for the nearly 200 seniors 62 and older who sleep in shelters or on the streets.
- Developing an even stronger collaboration to ensure children and youth who are homeless have the support they need to succeed in school and in life.
- Better coordinating mainstream services to address the needs of young moms and their young children experiencing homelessness.
- Kicking off the Downtown Business Community's goal of ending street homelessness with a significant reduction in street homelessness.
- Developing employment opportunities.
- Continuing to gather new partners and resources to this collective work.

Citizens of this city and county have responded over these five years by investing time, resources, and voices to this effort. Now, more than ever, our success depends on the engagement of many people from many different sectors of our community. Thank you for your support and your partnership.



Cathy ten Broeke

Director, Office to End Homelessness



Introduction

Heading Home Hennepin is the City of Minneapolis and Hennepin County community's 10-year plan to end homelessness by 2016. The plan was developed over the course of 100 days in 2006 by a commission of representatives from federal, state and local governments, business, nonprofit, faith, and philanthropic communities, and homeless and formerly homeless citizens. In December 2006, the plan was adopted by the Minneapolis City Council and Hennepin County Board of Commissioners. Implementation began in January of 2007.

Championed by hundreds of business, faith, philanthropic, government and advocacy leaders, Heading Home Hennepin is a model for similar initiatives nationwide.

This serves as a report to the community. Visit www.headinghomeminnesota.org/hennepin.

Vision

By the year 2016, all people facing homelessness in Minneapolis and Hennepin County will have access to safe, decent, and affordable housing, and the resources and supports needed to sustain it.

Mission

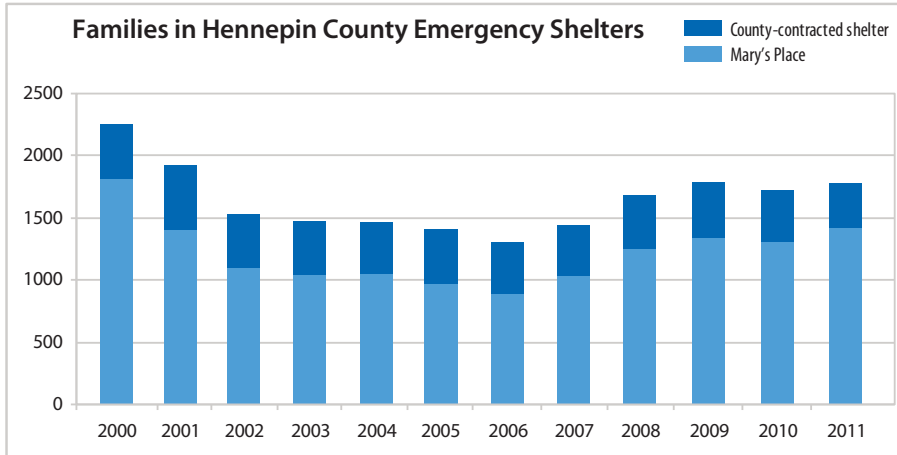
To end homelessness in Minneapolis and Hennepin County by 2016.



Current State of Homelessness in Our Community

Family Homelessness

In 2011, Hennepin County provided shelter for 1,418 families and Mary's Place, a private organization, sheltered an additional 365 families. The number of families in county-contracted shelters increased by about 100 families over 2010, in part because of the tornado that destroyed many homes in north Minneapolis in May 2011.



Current State of Homelessness in Our Community (cont.)

Single Homelessness

There are three church-based shelters that operate year round (St Stephen's Human Services, Simpson Housing Services, and Our Saviour's Housing), and the county contracts with two additional shelters (Catholic Charities and Salvation Army Harbor Light) and two small winter-only shelters for single adults. The two winter-only shelters were first opened in December 2010 to help alleviate the overflow of single adults seeking shelter at the county contracted shelters downtown. All shelters operate near or at capacity and Salvation Army Harbor Light will accommodate any additional singles seeking shelter. Capacity is 788 in summer months and 878 in winter months.

Youth Homelessness

Youth serving agencies focus on reunifying youth with family when appropriate or transitioning them to more independent living. The most recent Wilder Report: *Homelessness in Minnesota 2009* identified 427 homeless unaccompanied youth in Hennepin. Shelter capacity for youth is dramatically less than the need. Thanks to a recent investment by Otto Bremer Foundation, 17 new shelter beds for youth are being created in Minneapolis (five at Avenues for Youth and 12 at Hope Street) and 11 will be added in St. Paul at Booth Brown House in 2012. These new beds will ensure greater safety for youth and provide more direct connections to critical services youth need to escape homelessness.

Hennepin County Shelter Numbers at a Glance	
Single Adult Shelter	
Men	
Catholic Charities Secure Waiting	126 men
Catholic Charities Pay for Stay	125 men
Our Saviour's Housing	34 men
Salvation Army Safe Bay	130 men
Salvation Army 2nd Floor	146 men
Simpson Housing Service	44 men
St. Stephen's Human Services	47 men
	652 men
Women	
Our Saviour's Housing	6 women
Simpson Housing Services	22 women
Salvation Army 3rd Floor	58 women
Salvation Army Sally's Place	50 women
	136 women
Winter Overflow	
Open November 1st - April 30	
Salvation Army – First Covenant Church	30 men, 20 women
St. Stephen's – River of Life Church	40 men
	788 single adults total
	(878 in winter months)
Family Shelter	
Mary's Place (Sharing & Caring Hands)	92 families
People Serving People	99 families
St. Anne's	16 families
Families Moving Forward	8 families
	215 families total
Youth Shelter	
The Bridge for Youth	17 youth (ages 10-17)
Avenues for Youth	*21 youth (ages 16-20)
Hope Street	*28 youth (ages 16-20)
*Note: This reflects new beds that will be available in Spring 2012.	
	66 youth total



Current State of Homelessness in Our Community (cont.)

Unsheltered count

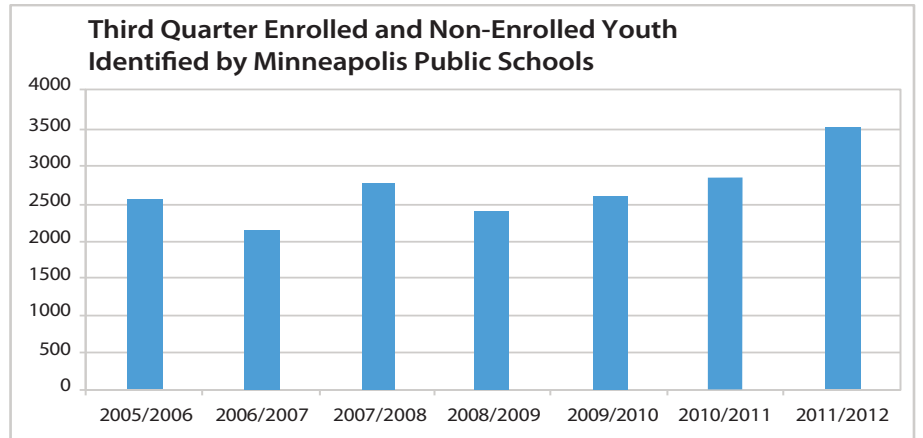
There are many individuals and families who are unsheltered – sleeping outside, in cars, or abandoned buildings – on any given night. Hennepin County conducts an unsheltered count four times a year and reports annual numbers to the federal government for its nationwide count. The count on the night of January 25, 2012, identified 204 people unsheltered, resulting in a **40% reduction** over the past two years.

Homeless and highly mobile enrolled students

Similar to the experience in the family shelters, the number of children who are homeless and highly mobile as identified by school districts has increased during the recession. The increase has been especially marked in suburban Hennepin in part due to better reporting by schools. Preliminary data reported by Minneapolis Public Schools shows a 25 percent increase between the 2010/2011 school year and the 2011/2012 school year.

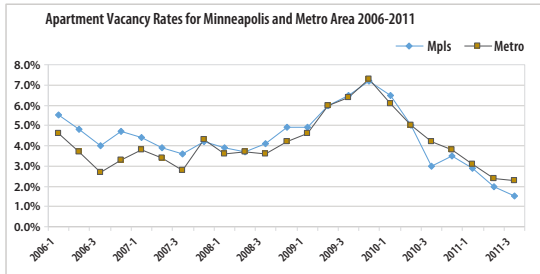
Homeless and Highly Mobile Enrolled Students							
	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	pct increase 2009-2010 yr versus 2010-2011
Minnesota	7,297	5,648	8,417	8,406	9,366	11,078	18%
All Hennepin County	3,405	3,304	3,413	3,765	4,221	4,906	16%
Minneapolis Public Schools	2,919	2,845	2,820	2,909	3,032	3,398	12%
Suburban and charter schools	486	459	593	856	1,189	1,508	27%

Note: numbers differ from previous reports, due to differing methodologies for reporting HHM students.
Source: MN Dept of Education, 2010-2011 McKinney-Vento Homeless Child Count, January 2012



Housing, poverty, and the risk of homelessness

Housing vacancy rate: The apartment vacancy rate in Minneapolis and Hennepin County has been declining since 2009. The most recent data indicate that the vacancy rate in Minneapolis is 2.1 percent for the fourth quarter 2011.



On May 22, 2011 a tornado ripped through the heart of North Minneapolis, upending trees, tearing roofs off of homes, and creating housing instability for thousands of Minneapolis residents. Heading Home Hennepin worked with the Minneapolis Foundation, the United Way, the Family Housing Fund, a number of private donors, and community agencies to create a short-term rental subsidy program to help stabilize people while they were in recovery mode. This program served 214 families and individuals. With the help of other non-profit and government efforts, hundreds more were able to remain in housing.

Poverty – Work Supports and Cash Assistance in Hennepin County:

The number of county residents who rely on economic assistance has slowly increased over the past four years. Programs include the Minnesota Family Investment Program (MFIP), Diversionary Work Program (DWP), Work Benefit (WB), and General Assistance (GA). The first three programs are for families with children and the final program is for individuals with disabilities.

Economic Assistance					
Persons Receiving Income Support in Hennepin County Averages, Jan-Nov YTD					
	2008	2009	2010	2011	pct change 2008-2011
MFIP, DWP and WB	10,750	11,649	12,174	12,255	14%
General Assistance	8,214	8,691	8,783	9,367	14%

Housing, poverty, and the risk of homelessness (cont.)

Housing Foreclosures: Foreclosures continue to remain high, although numbers are down from the record set in 2008.

Housing Foreclosures							
Hennepin County	2005	2006	2007	2008	2009	2010	pct change 2009-2010
# foreclosures	1,681	3,042	5,561	7,648	5,655	6,161	9%

Unemployment rate: The unemployment rate in the Twin Cities metropolitan area peaked in 2009 at an annual rate of 7.8 percent. The unemployment rate has only recently declined, and in December 2011, it stood at 5.5 percent.

Unemployment Rate for the Twin Cities Metropolitan Area, 2000-Dec 2011												
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Dec 2011
annual rate	2.7	3.5	4.4	4.7	4.4	3.9	3.8	4.3	5.1	7.8	7.2	5.5



Prevention

The Family Homeless Prevention and Assistance Program (FHPAP) – Established by the Minnesota Legislature in 1993, FHPAP provides the majority of funding for homeless prevention services in Hennepin County. During the past two years, this funding was supplemented by the Homeless Prevention and Rapid Rehousing Program (HPRP), part of the federal stimulus program which has ended. Emergency Solutions Grant funds from the federal Health Act are replacing a small percentage of the lost funds.

Supportive Services for Veteran Families: In January 2010, the U.S. Veterans Administration provided funding aimed at helping veterans who were homeless or at risk of homelessness. After the first quarter of this grant, the grantee, Minnesota Assistance Council for Veterans (MAC-V) has achieved a statewide goal of enrolling over 100 veterans in prevention efforts (400 total for the grant). In 2011 MACV helped over 850 veterans and their families. Of those 850, 160 lived in Hennepin County. This new funding stream – along with other leveraged funds and partners – is helping Heading Home Hennepin increase direct outreach to veterans.

Family Homeless Prevention and Assistance Program (FHPAP)*	
Households served – 2009-2011 biennium	
Family Prevention	1,690
Single adult prevention	635
Youth prevention	240
Total households served with prevention	2,565
Family rapid exit rehousing	1,350
Single rapid exit rehousing	563
Youth rapid exit rehousing and reunification	653
Total households served with rapid exit	2,566

Homeless Prevention and Rapid Rehousing Program (HPRP)*		
Numbers served – 10/2009-12/2011	persons	households
Prevention services	2,240	727
Rapid rehousing services	3,031	1,330
Total served*	5,221	2,042
*some households served by both programs		

Over 5,000 households received prevention or rapid rehousing assistance in the last biennium.

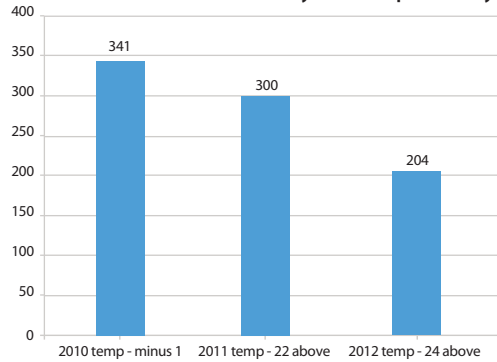
Outreach

Every day in Hennepin County, a team of people – human services staff and police officers – work together to reach out to people on the streets. Police records indicated a 14 percent reduction in arrests for people with no permanent address between 2008 and 2009. Since October 2007, the Street Outreach Team, composed of workers from St. Stephen's Human Services, has worked with Minneapolis Police Officers, the Downtown Improvement District, County Probation and City Attorneys to reach out to homeless individuals and families in downtown Minneapolis. Funded by the City of Minneapolis, the State of Minnesota, and local foundations, this Outreach Team has housed over 350 people directly from the street, mostly without financial subsidies. Outreach staff has access to the downtown security community's RadioLink and can be dispatched to 911 calls when appropriate in order to intervene with a human services response rather than a criminal justice response.

Downtown 2025: Cementing its commitment to ending homelessness, the Minneapolis Downtown Council released its new strategic plan, Downtown 2025, which includes a goal of becoming the first major city in the United States to end street homelessness.



Unsheltered Count in January in Hennepin County



There was a 40% reduction in people sleeping outside since 2010.

Housing

Developing new Housing Opportunities:

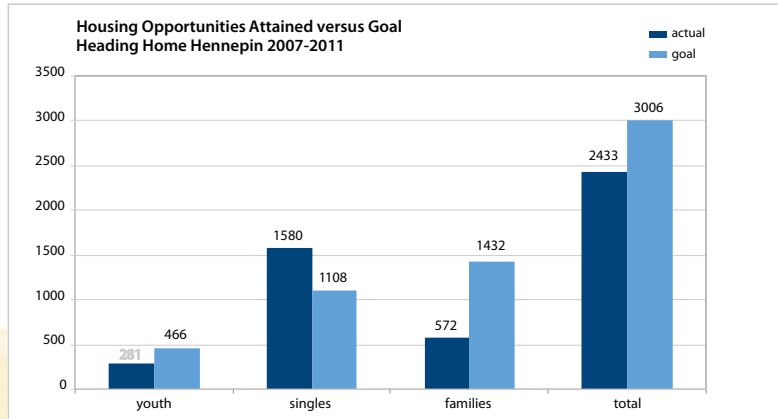
The third Heading Home Hennepin goal is to create 5,000 new affordable housing opportunities for people experiencing homelessness by 2016. The two most effective ways to accomplish this goal are:

1. Developing new affordable housing at 30% or below Area Median Income.
2. Acquiring rental subsidies that can turn market-rate apartments into affordable units for people with extremely low income..

In the first five years, 2,432 units have been created.

In addition to newly developed long-term housing opportunities, Hennepin County has used FHPAP funds to help end homelessness for thousands of households through rapid re-housing and short-term rental assistance. Between July of 2009 and June of 2011, Hennepin provided rapid re-housing services for 1,350 families, 563 single adults, and 653 youth. From 2007 through 2011, the county provided rapid re-housing services to 4220 households, mostly families with children.

Downtown 100: Homelessness was ended for dozens of chronic livability offenders in downtown Minneapolis and re-offenses were reduced by 78 percent thanks to a national award-winning collaboration between Heading Home Hennepin's outreach and housing teams, the Downtown Improvement District, the Minneapolis Police Department, county probation officers, and the city and county attorneys' offices.



2,432 new housing units have been created.

Housing (cont.)

Housing for People with Health Conditions:

There are several initiatives in Heading Home Hennepin that target people experiencing homelessness with complicating chronic or severe health conditions.

- The **Hospital to Home program** provides permanent supportive housing to people discharged from hospital settings. Patterned after a program in Ramsey County, Hennepin has a small pilot operating between Health Connection, a community nonprofit, and Hennepin County Medical Center. The pilot started in fall 2011 with plans to serve four individuals, and evaluate potential cost savings.
- Catholic Charities has a pilot project with North Memorial Medical Center to provide **recuperative care** to five individuals discharged from their hospital. The pilot started in fall 2011.
- Hennepin Health is an **integrated care organization** to provide health care to extremely low-income single adults in Hennepin County. A partnership between Hennepin County Medical Center, Metropolitan Health Plan, NorthPoint Health and Wellness Center, and Hennepin County Human Services and Public Health Department, Hennepin Health provides wrap-around social services to patients and works to find permanent supportive housing to patients whose housing situation negatively impacts their health status and results in high levels of crisis-driven services. Hennepin Health began operation in January 2012.

Housing for Families: Young mothers in shelter are more likely to repeat shelter stays than older mothers, so Heading Home Hennepin has provided focused attention to resolving this cycle.

- St. Anne's Place, an emergency shelter provider for women and children, received a grant from the Phillips Foundation to provide support services to young parents age 21 and under who have experienced homelessness. In 2011, the program served 23 families whose average length of stay in shelter prior to entering the program was one-and-a-half months. The program works to support these families in housing and to prevent repeat shelter stays.



Housing (cont.)

Housing for People with a History in Corrections: Frequent Users Services Enhancement Initiative (FUSE) was launched in 2008 to work with high users of both the shelter and county jail to provide permanent supportive housing. Through the end of 2011, FUSE has worked with 100 individuals. Evaluations of the FUSE program show that participants reduce their use of shelter and jail by 43 percent and 39 percent respectively.

The Currie Avenue Partnership: The Currie Avenue Partnership was developed in the spring of 2010 to identify and house 150 of the highest users of shelter in Minneapolis. A collective effort by the Downtown Congregations to End Homelessness, the downtown business community, the philanthropic community, and concerned individuals raised \$350,000 to start this program, and once running the ongoing costs are covered by state funding. **This program housed 150 individuals in the first six months of the program**, and additional money was raised to house an additional 40 people who sleep out of doors.

Expanding the Partnership to Help Other Distinct Populations:

- Through a grant from Thrivent Foundation, an additional worker was hired to address homelessness among people ages 55 to 62, a high-needs group without access to many mainstream services. This case manager has housed 15 individuals, also moving some into long-term assisted living and supportive housing programs.
- Also with support from Thrivent Foundation, a GRH housing worker was hired to target housing services to the top 100 highest users of shelter in Minneapolis.

Currie Avenue Partnership and Expansion		
Program	Caseworkers	Total Housed
Currie Avenue	10	150
Street Outreach	3	40
Ages 55-62	1	15
Top 100	1	15
Total	15	220

Fuse participants reduced their use of shelter by 43% and jail by 39%.



Fostering Self-Support

Employment Pilot: This pilot, which is hosted at the Adult Opportunity Center, provides a two-week orientation, opportunities to enroll in specific training programs, and helps to secure employment and housing. The employment collaborative consists of resources from Catholic Charities, Goodwill/Easter Seals, St. Stephen's Human Services, Project for Pride in Living, and the Minneapolis Workforce Centers.

Jobs are key to ending the cycle of homelessness. Since its inception, this employment collaborative has served 160 program participants:

- Ninety-three enrolled in training.
- 75 have been placed in jobs, most full-time, with an average wage of \$9.93/hour,
- 45 have been placed in new housing with an average rent of \$509 a month.

Improving Service Delivery and Systems –

Project Homeless Connect: Project Homeless Connect continues to be a key strategy in changing the way government and community agencies deliver services to people in need. This one-stop shop helps people who are homeless or at risk of homelessness access a wide range of services, from hair cuts to resumes, in one location. Two events were held in 2011, each serving over 1,600 people with the help of hundreds of volunteers and providers. In 2012 we will

continue with two events, on May 14 and December 10. Information on the most recent events and how to get involved is available at the website www.homelessconnectminneapolis.org

Youth Connect: Since 2009, the youth provider community has hosted a similar event to Project Homeless Connect called Youth Connect. This event is targeted at youth who are homeless, in foster care, or have unstable housing situations. It seeks to accomplish similar goals as the Homeless Connect event, but in a youth friendly environment and with youth specific agencies. At the last event in October of 2011, the event served 128 youth, ages 14 to 22, with services ranging from employment and housing programs to legal services and transportation assistance. This event happens annually in the fall, and has spawned two similar events in St. Paul and Duluth.

Adult Opportunity Center (AOC) and Youth Opportunity Center (YOC): Both centers bring together multiple agencies under one roof to provide a comprehensive set of services to people experiencing homelessness. The Adult Opportunity Center opened in November 2010 and served over 3,800 people in 2011 with almost 75,000 visits. The Youth Opportunity Center opened in March 2011 and served 1,800 people.

Top 51: A new initiative in 2011, the "Top 51" focuses on the longest term, single adult stayers in county shelters, whose combined days in shelter was 47,294 nights between January 1, 2008 and April 15, 2011 the equivalent to the use of 2,133 individuals during this

Project Homeless Connect has served over 10,000 unduplicated people with over 5,000 unduplicated volunteers since December 2005.

Improving Service Delivery (cont.)

same time period. While most of these individuals used health care services in Hennepin County, half or less used public assistance or were involved in other county systems such as social services or criminal justice. A grant from Thrivent Foundation will focus on these top users of shelter and move them into permanent supportive housing, freeing up shelter capacity for those facing housing emergencies.

Step Down – Step Down targets people who don't need intensive services and helps them transition to less service-rich housing, thus opening units for those who do need these opportunities. Step Down was identified as a need at the Heading Home Hennepin community meeting in March of 2010. Since that March meeting, the Step Down group has developed multiple trainings to better equip housing workers for using Group Residential Housing and other funding streams. They also created a full-day conference to look at best practices used in other communities.

Redesigning the System to Serve Homeless Youth:

With a goal of better outcomes for homeless and runaway youth, the Metro Youth System Redesign Council (MYSRC) was formed. Comprised of leaders of ending homelessness initiatives in the Twin Cities seven-county area, the council was created after the McKnight Foundation decided to end grants to organizations serving homeless youth. To ease the transition, the McKnight Foundation gave a three-year notice and provided additional funds for a systems redesign project led by MYSRC under the auspices of

the Family Housing Fund (FHF). In partnership with youth-serving agencies and additional funders, the council intends to engage in a series of projects over a two-to-three year period to achieve better outcomes for homeless and runaway youth by improving the alignment of the current homeless youth system, establishing common outcome measures, and repositioning it for greater service efficiencies and funding opportunities. Because of the withdrawal of the McKnight grants, the council is determined to take this opportunity to make meaningful changes in the delivery of homeless youth services including:

- Improving cross-agency communication and coordination.
- Creating efficiencies in referral of youth participants.
- Reaching consensus on “success” outcome measures and common data collection practices.
- Improving best practices and evaluation of services.
- Reaching efficiencies of scale in service configuration.
- Positioning the spectrum of homeless youth services for better outcomes for youth and effective investments from public and philanthropic sources.
- Aligning funding for youth services.

For more information on Heading Home Hennepin please visit www.headinghome.minnesota.org/hennepin.

This initiative would not be possible without the leadership and support of the Heading Home Hennepin Executive Committee.

Heading Home Hennepin Executive Committee:

Co-Chairs:

Gail Dorfman

Commissioner, Hennepin County Board

Jim Gertmenian

Senior Minister, Plymouth Congregational Church

R.T. Rybak

Mayor, City of Minneapolis

Committee members:

Kris Arneson

Inspector First Precinct, Minneapolis Police Department

Jan Callison

Commissioner, Hennepin County Board

Stephen Cross

Community Educator, Homeless against Homelessness

Kevin Dockry

Manager, Hennepin County Housing, Community Works, and Transit

Kathie Doty

Director, Hennepin – University Partnership

Daniel Engstrom

Assistant County Administrator, Hennepin County Human Services Public Health Department

Tom Fisher

Dean, University of Minnesota School of Design

Frank Forsberg

Senior Vice President, Greater Twin Cities United Way

Tom Fulton

President, Family Housing Fund

Sam Grabarski

President and CEO, Minneapolis Downtown Council

Sarah Harris

COO, Downtown Improvement District

Stacy Hanley

Director of Community Relations, Thrivent Financial for Lutherans

Maria Hanratty

Professor, University of Minnesota School of Public Policy

Betsy Hodges

Council Member, Minneapolis City Council

Richard P. Johnson

County Administrator, Hennepin County

David Jordahl

CSR Direct, Community Representative

Laura Kadwell

Director, Heading Home Minnesota

Cora McCorvey

Executive Director, Minneapolis Public Housing Authority

Tom Merkel, Director

Hennepin County Community Corrections and Rehabilitation

John Quincy

Council Member, Minneapolis City Council

David Rubedor

Director, Minneapolis Neighborhood and Community Relations Department

Sherrie Simpson

Director, Hennepin County Research, Planning, and Development

Tom Streitz

Housing Policy and Development Director, Minneapolis CPED

Luke Weisberg

LukeWorks, Suburban Representative

Shane Zahn

Safe Zone Operations, Downtown Improvement District

